



Country: Nigeria
Initiation Plan Revision Cover Page

- Project Title** : Strengthening Economic Planning and Sustainable Development Goals Implementation in Nigeria.
- Expected UNSDCF/CPD Outcome(s)** : By 2027, Nigeria sustains inclusive economic growth and development that provides equitable opportunities for decent employment and livelihoods.
- Expected CPD Output(s)** : OUTPUT 1.3: Policies enabled for inclusive and sustainable social protection programmes to strengthen livelihood opportunities for the vulnerable.
 OUTPUT 1.4: National data collection, measurement, and analytical systems strengthened using SDG-aligned state development plans and systems.
- Initiation Plan Start/End Dates** : April 10, 2023 – December 31, 2024
- Implementing Partner** : (1) Federal Ministry of Finance, Budget and National Planning
 (2) Office of the Senior Special Assistant to the President on SDGs
 (3) National Bureau of Statistics

Brief Description

The project will enhance the institutional and human resource capacity of the Ministry of Budget and National Planning (MBNP), National Bureau of Statistics (NBS) and the Office of the Special Assistant to the President on SDGs (OSSAP-SDGs) to design, implement and monitor medium term and long-term plans in line with country-level sectoral priorities and the Sustainable Development Goals (SDGs). It will focus on three components; (a) Formulation and Preparation of harmonized sectoral and aggregate medium term and short-term plans at the Federal and State levels, (b) SDGs Mainstreaming, Localization and Implementation Monitoring, (c) Strengthening National and Sub-national statistical strategies to produce data that support country-level development priorities.

Programme Period: April 01, 2023 – December 31, 2024

Quantum Project Number: 00104593

Quantum Output Number: 00104593

Gender Marker: GEN 2

Total resources required USD 1,805,321.420

Total allocated resources:

- Regular
 - UNDP USD 220,250
 - Government/OSSAP USD 1,085,572.4
 - Government USD 500,000
- In-kind Contributions _____

Agreed by UNDP:

JOSE' LEVY, OIC

1.0 PURPOSE AND EXPECTED OUTPUT

1.1 Purpose of the PIP

The United Nations Sustainable Development Framework (UNSDCF) for 2023-2027 was completed and adopted on December 1, 2022, by the government of Nigeria and the United Nations System in Nigeria. With this document, UNDP's development commitments for Nigeria over the next five years will be shaped and implemented. Similarly, UNDP's Country Programme Document (CPD) for 2023-2027 which was approved in 2023 will support the delivery of UNDP's work over the next 5 years.

However, to ensure the conclusion of unfinished programme activities carried over from 2022, particularly under Output 1 and Output 3¹ which are still ongoing, a Project Initiation Plan (PIP) was considered necessary to act as a stop-gap plan to enable the finalization of programmes to be completed by December 2023. In addition, the government of Nigeria is ushering in a new dispensation by May 29, 2023. It is expected that priorities of the incoming administration will further require the formulation of improved strategies to address Nigeria's economic and inclusive growth strategies. This will require wider consultations with new officials in government, in collaboration with the Strategic Policy and Inclusive Growth Unit. It is expected that between July and August 2023, these consultations will lead to the production of a new Project Document that will support UNDP's contributions in line with the priorities of the incoming administration. This PIP document is therefore intended to serve as a provisional plan for the Economic Planning and SDGs Portfolio pending the completion of a new Project Document.

1.2 Expected Output

Nigeria, which was one of the richest 50 countries of the world in the early 1970's has retrogressed to become a host to the largest number of poor people. Recent economic and social trends in Nigeria present renewed challenges that require rigorous development planning process. With the global commodity price shocks in 2014, Nigeria began to experience economic slowdown with a recession experienced in 2016². Similarly, the global economy is amid the worst recession since the Great Depression and the implications for a country like Nigeria, which is so dependent on the global economy, are severe. The sharp drop in global oil prices by 55 percent between the end of 2019 and March 2020 was one of the most serious economic shocks that Nigeria has faced in its history with a negative growth of 1.9 percent in 2020. This decline has adversely affected Nigeria's oil revenues, which account for around 65 percent of government revenue and 90 percent of export revenues. It has also weakened the value of its local currency and reduced total fiscal revenue by 40 percent³, thereby reducing the government's fiscal space and its ability to provide basic services and respond to emerging needs. The expected outputs and activities include:

OUTPUT 1: Capacity for development plans implementation that reflects country priorities and development effectiveness strengthened

This component aims to ensure that long-term, medium-term, and short-term plans in Nigeria are internally consistent with national development challenges and aspirations and are harmonized across sectors and tiers of government. This will require that sectoral data are aggregated and developed timely, with appropriate data for development planning strengthened to harmonise national and sub-national plans, while ensuring the mitigation of risks that impede progress. It will also ensure that capacity and facilities for plan implementation monitoring are developed with the existing public institutional set-up.

The indicative activities under this output are the following:

- Activity Result 1.1: Finalization and production of Official Development Assistance (ODA) Policy Operational Guidelines
- Activity Action 1.2: Upgrade of the Development Assistance Database (DAD) to Capture the Sustainable Development Goals (SDGs) and National Development Plan⁴ (NDP) Indicators.
- Activity Action 1.3: Training of the MBNP and PRS Officers on the alignment and implementation of the NDP 2021-2025 with UNSDCF 2023 -2027

¹Output 1: Capacity for development plans implementation that reflects country priorities and development effectiveness strengthened
Output 3: SDGs yearly progress reports and sector level SDGs fast track strategies developed.

² <https://www.worldbank.org/en/news/press-release/2022/03/21/afw-deep-structural-reforms-guided-by-evidence-are-urgently-needed-to-lift-millions-of-nigerians-out-of-poverty>.

³ <https://www.worldbank.org/en/country/nigeria>

⁴ Nigeria National Development Plan (NDP 2021-2025)-https://nationalplanning.gov.ng/wp-content/uploads/2021/12/NDP-2021-2025_AA_FINAL_PRINTING.pdf

- Activity Action 1.4: Tracking and Assessing the performance and impact of UNDP interventions and its alignment to National priority.
- Activity Action 1.5: Surveillance on the Nigeria economy (Visits to selected economic zones in 6 geo-political zones), Drafting and Production of the 2022 Annual Economic Performance Report.
- Activity Action 1.6: Data gathering, workshop on data analysis and production of reports on the performance of real sector of the Nigerian economy and Capacity Building to Strengthen the National Monitoring and Evaluation Data Management System to align with the NDP and SDGs
- Activity Action 1.7: Workshop on optimizing the potentials of the Micro, Small and Medium Enterprises to take advantage of the African Continental Free Trade Area (ACFTA) agreement

OUTPUT 2: National and Sub-national statistical strategies to produce data that support country-level development priorities strengthened. (NBS)

This component will ensure the improvement in the quantity, frequency, disaggregation, and availability of relevant statistics for designing national priorities in the plan as well as monitoring implementation of both the medium-term plans and the SDGs. UNDP has a history of support and collaboration with the Nigerian Statistical System. The 'National Strategy of Development of Statistics (NSDS)', the State's Statistical Masterplan

Currently, key problems inherent in the statistical system include; lack of disaggregated data on marginalized groups such as; women, girls, children, elderly internally displaced people, returnees, refugees, war widows, orphans, minority ethnic groups, People Living with the Mentally and Physically Disabled (PWSN), at-risk children and youth, ex-combatants, HIV/AIDS- affected individuals and households, religious and ethnic minorities, mismatch between available data and actual problems, lack of harmonization of data collected by different sources in different formats, lack of common standards allowing comparison of data across sectors and across sub-national governments.

The indicative activities under this output are the following:

- Activity Action 2.1: Harmonization and updating of the current business register as well as reclassification of economic activities in line with (ISIC Rev.4.0.) for rebasing of GDP
- Activity Action 2.2: Development of an operational working tool for the computation of Export and import Unit Value Indexes and Terms of Trade
- Activity Action 2.3: Preparation of a step-by-step Manual for the computation of the Consumer Price Index according to international standards
- Activity Action 2.4: Development and Domestication of Operational Manual for the International Standards for Industrial Classification and Classification of Products by Consumption

OUTPUT 3: SDGs yearly progress reports and sector level SDGs fast track strategies developed (OSSAP-SDGs)

This component will ensure that the 17SDGs are aligned to the medium-term plans at both national and sub-national levels especially at the sector levels and its implementation are also consistent with the implementation of the domestic development plans. Given the national and State level peculiarities, the project will facilitate the localization of the SDGs at the tiers of government and its subsequent mainstreaming into the plans. The project will seek to strengthen the technical leadership for SDGs implementation and coordination at both the State and federal levels, while strengthening programmes and policy to drive SDGs 3 and SDGs 4.

The indicative activities under this output are the following:

- Activity Action 3.1: Produce Annual SDGs Progress Reports (VNRs, VLRs)
- Activity Action 3.2 Support to States on Development of SDGs-Based State Development Plans
- Activity Action 3.3: Optimising SDGs Impact through Private Sector Collaboration.
- Activity Action 3.4: Quarterly inter-ministerial meetings for SDGs reporting.
- Activity Action 3.5: Livelihoods empowerment for women and youths in agriculture and agriculture value chain Kwara, Anambra, Kaduna, Kano, Ondo States
- Activity Action 3.6: Social Protection workshop to access skills development and empowerment of women to promote job creation and entrepreneurship through African Continental Free Trade Area (ACFTA) agreement.
- Activity Action 3.7: Strengthen programme interventions to promote the accelerations of SDGs 3 and 4 for improved access to social protection.

The project will enhance the institutional and human resource capacity of the Ministry of Finance, Budget and National Planning (MFBNP), National Bureau of Statistics (NBS) and the Office of the Special Assistant to the President on SDGs (OSSAP-SDGs) to design, implement and monitor medium term and long-term plans in line with country-level sectoral priorities and the Sustainable Development Goals (SDGs). It will focus on three components; (a) Strengthened capacity for development plans implementation that reflects country priorities and development effectiveness. (MoFBNP))

(b) Strengthening National and Sub-national statistical strategies to produce data that support country-level development priorities. (NBS) (c) SDGs yearly progress reports and sector level SDGs fast track strategies developed (OSSAP-SDGs).

The project seeks to demonstrate that if medium term plans are well designed, harmonized, SDGs based and with effective implementation and monitoring systems, specific development results including an improvement in standard of living of the people can be realized.

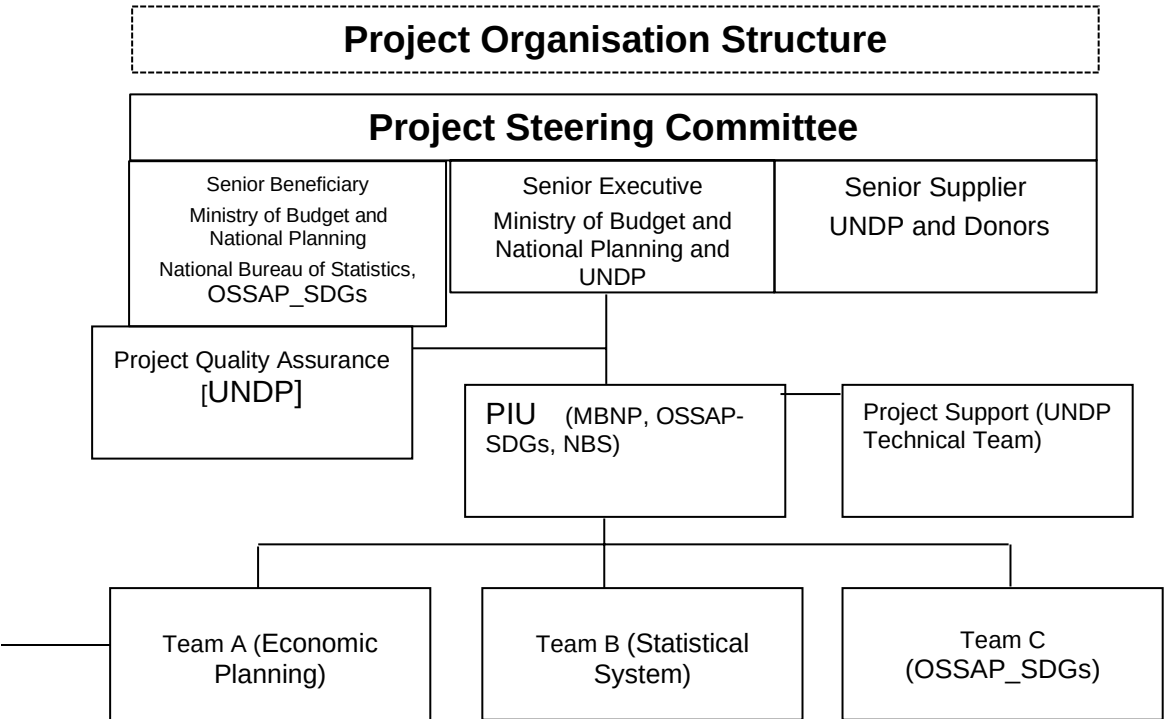
2.0 MANAGEMENT ARRANGEMENT.

The project will be executed using the National Implementation modality with the three agencies (Federal Ministry of Finance, Budget and National Planning, Office of the Special Assistant to the President on SDGs, National Bureau of Statistics) as implementing partners. The implementing partners will be responsible for the effective and efficient implementation of all project activities including the necessary reporting requirements. Each organisations deliverables and expected input will cover the following:

- The Ministry of Budget and National Planning (MBN): The MBNP will support the delivery of a strengthened capacity for development plans implementation that reflects country priorities and development effectiveness. This will be led by the Office of International Cooperation and they will provide the institutional and human resource capacity to ensure that medium and long-term plans are consistent with the Medium-Term Expenditure Framework (MTEF) and the Annual Budgets thus ensuring that resources will readily available for implementation of activities and projects as contained in the medium-term plans.
- The National Bureau of Statistics (NBS): The NBS will provide the technical and human resource team that will drive the formulation and preparation of harmonised sectoral and aggregate medium term and short-term plans at the Federal and State levels. The technical support will be led by the Statistician General of the NBS to ensure that production of relevant statistical data for sectoral and aggregate planning.
- The Office of the Special Assistant to President (OSSAP_SDGs): the OSSAP_SDGs will provide the required financial and technical support to ensure that SDGS yearly progress reports and sector level SDGs fast track strategies developed. This will be supported by UNDP's technical team to support SDGs mainstreaming, localisation and implementation monitoring.
- UNDP will provide technical and strategic support, as well as follow all policies and procedures established for its own operations, and will take on the responsibility of project quality assurance and accountability on the effective use of resources and the delivery of outputs and will be responsible for the timely and effective implementation of respective programme activities, reporting and achievement of the programme deliverables as per the distribution of activities outlined in the budget and work plan.

The Project Steering Committee comprises top representatives (senior management) of the three implementing partners and UNDP senior representatives. Their role will be advisory but will be providing the technical and strategic direction for the implementation of the project.

2.1 Project Organisation Structure



3.0. MONITORING AND EVALUATION

Although cognizant of the need to move fast and assist affected communities, UNDP will support to ensure that the following are adhered to in as much as possible throughout the humanitarian and recovery phase:

- Monitoring of impact to mitigate unintended consequences such as gender-based violence (GBV), local inflation in goods/services, and artificial labor demand.
- Ensure inclusiveness of all communities affected, this will be achieved by using a multistakeholder processes for collective planning and oversight.
- Coordination with the beneficiary States Government, and other aid agencies, as well community response initiatives, and local authorities

I. MONITORING AND EVALUATION

IN ACCORDANCE WITH UNDP'S PROGRAMMING POLICIES AND PROCEDURES, THE PROJECT WILL BE MONITORED THROUGH THE FOLLOWING MONITORING AND EVALUATION PLANS: *[NOTE: MONITORING AND EVALUATION PLANS SHOULD BE ADAPTED TO PROJECT CONTEXT, AS NEEDED]*

Monitoring Plan

Monitoring Activity	Purpose	Frequency	Expected Action	Partners (if joint)	Cost (if any)
Track results progress	Progress data against the results indicators in the RRF will be collected and analysed to assess the progress of the project in achieving the agreed outputs.	Quarterly, or in the frequency required for each indicator.	Slower than expected progress will be addressed by project management.	UNDP and all implementing partners	
Monitor and Manage Risk	Identify specific risks that may threaten achievement of intended results. Identify and monitor risk management actions using a risk log. This includes monitoring measures and plans that may have been required as per UNDP's Social and Environmental Standards. Audits will be conducted in accordance with UNDP's audit policy to manage financial risk.	Quarterly	Risks are identified by project management and actions are taken to manage risk. The risk log is actively maintained to keep track of identified risks and actions taken.	UNDP and all implementing partners	
Learn	Knowledge, good practices and lessons will be captured regularly, as well as actively sourced from other projects and partners and integrated back into the project.	At least annually	Relevant lessons are captured by the project team and used to inform management decisions.	UNDP and all implementing partners	
Annual Project Quality Assurance	The quality of the project will be assessed against UNDP's quality standards to identify project strengths and weaknesses and to inform management decision making to improve the project.	Annually	Areas of strength and weakness will be reviewed by project management and used to inform decisions to improve project performance.	UNDP and all implementing partners	
Review and Make Course Corrections	Internal review of data and evidence from all monitoring actions to inform decision making.	At least annually	Performance data, risks, lessons and quality will be discussed by the project board and used to make course corrections.	UNDP and all implementing partners	
Project Report	A progress report will be presented to the Project Board and key stakeholders, consisting of progress data showing the results achieved against pre-defined annual targets at the output level, the annual project quality rating summary, an updated risk log with mitigation measures, and any evaluation or review reports prepared over the period.	Annually, and at the end of the project (final report)		UNDP and all implementing partners	
Project Review (Project Board)	The project's governance mechanism (i.e., project board) will hold regular project reviews to assess the performance of the project and review the Multi-Year Work Plan to ensure realistic budgeting over the life of the project. In the project's final year, the Project Board shall hold an end-of project review to capture	Specify frequency (i.e., at least annually)	Any quality concerns or slower than expected progress should be discussed by the project board and management actions	UNDP and all implementing partners	

	lessons learned and discuss opportunities for scaling up and to socialize project results and lessons learned with relevant audiences.		agreed to address the issues identified.		
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Evaluation Plan⁶

Evaluation Title	Partners (if joint)	Related Strategic Plan Output	UNDAF/CPD Outcome	Planned Completion Date	Key Evaluation Stakeholders	Cost and Source of Funding
Mid-Term Evaluation	UNDP and all implementing partners				UNDP and all implementing partners	
Final Evaluation	UNDP and all implementing partners				UNDP and all implementing partners	

⁶Optional, if needed

II. MULTI-YEAR WORK PLAN

All anticipated programmatic and operational costs to support the project, including development effectiveness and implementation support arrangements, need to be identified, estimated and fully costed in the project budget under the relevant output(s). This includes activities that directly support the project, such as communication, human resources, procurement, finance, audit, policy advisory, quality assurance, reporting, management, etc. All services which are directly related to the project need to be disclosed transparently in the project document.

EXPECTED OUTPUTS	PLANNED ACTIVITIES	Planned Budget by Year		RESPONSIBLE PARTY	PLANNED BUDGET		
		Y1 Q1-Q4	Y2 Q1-Q2		Funding Source	Budget Description	Total Amount (\$)
Output 1 Strengthened capacity for development plans implementation that reflects country priorities and development effectiveness. (MoFBNP)	Activity Result 1.1: Strengthened capacity for development plans implementation.	\$130,000	0	MFBNP	FGN	71800 Contractual Services Impl Partners	\$130,000
	'Activity Action 1.1.2: Finalization and production of Official Development Assistance (ODA) Policy Operational Guidelines	\$10,000	0	MFBNP/IC	FGN	71800 Contractual Services Impl Partners	\$10,000
	Activity Action 1.1.3: Upgrade of the Development Assistance Database (DAD) to Capture the Sustainable Development Goals (SDGs) and National Development Plan (NDP) Indicators	\$15,000	0	MFBNP/IC	FGN	71800 Contractual Services Impl Partners	\$15,000
	Activity Action 1.1.4 Training of the MBNP and PRS Officers on the alignment and implementation of the NDP 2021-2025 with UNSDCF 2023 -2027	\$20,000	0	MFBNP/IC	FGN	71800 Contractual Services Impl Partners	\$20,000
	'Activity Action 1.1.5 Capacity Building to Strengthen the National Monitoring and Evaluation Data Management System to align with the NDP and SDGs	\$10,000	0	MFBNP/NM &E	FGN	71800 Contractual Services Impl Partners	\$10,000
	Activity Action 1.1.6 Tracking and Assessing the performance and impact of UNDP interventions and its alignment to National priority	\$10,000	0	MFBNP/NM &E	FGN	71800 Contractual Services Impl Partners	\$10,000
	'Activity Action 1.1.7: Surveillance on the Nigeria economy (Visits to selected economic zones in 6 geo-political zones), Drafting and Production of the 2022 Annual Economic Performance Report	\$10,000	0	MFBNP/MA CRO	FGN	71800 Contractual Services Impl Partners	\$10,000

	Activity Action 1.1.8: Data gathering, workshop on data analysis and production of reports on the performance of real sector of the Nigerian economy	\$10,000	0	MFBNP/EG	FGN	71800 Contractual Services Impl Partners	\$10,000
	Activity Action 1.1.9: Workshop on optimizing the potentials of the Micro, Small and Medium Enterprises to take advantage of the African Continental Free Trade Area (ACFTA) agreement.	\$10,000	0	MFBNP/EG	FGN	71800 Contractual Services Impl Partners	\$10,000
	Sub-total for output 1	225,000	0				225,000
Output 2 Relevant statistical data produced for sectoral and aggregate planning. (NBS)	Activity Action 2.1.1: Harmonization and updating of the current business register as well as reclassification of economic activities in line with (ISIC Rev.4.0.) for rebasing of GDP	\$15,000	0	NBS	FGN	71800 Contractual Services Impl Partners	
	Activity Action 2.1.2: Development of an operational working tool for the computation of Export and import Unit Value Indexes and Terms of Trade	\$15,000	0	NBS	FGN	71800 Contractual Services Impl Partners	
	Activity Action 2.1.3: Preparation of a step-by-step Manual for the computation of the Consumer Price Index according to international standards	\$10,000	0	NBS	FGN	71800 Contractual Services Impl Partners	
	Activity Action 2.1.4: Development and Domestication of Operational Manual for the International Standards for Industrial Classification and Classification of Products by Consumption	\$15,000	0	NBS	FGN	71800 Contractual Services Impl Partners	
	Sub-total for Output 2	55,000	0				55,000
Output 3 SDGs yearly progress reports and Sector Level SDGs fast track strategies developed	Activity Action 3.1.1: Provide Technical Advisory support to SSAP-SDGs (3 TAs)	\$100,000	40,000	OSSAP-SDGs	OSSAP-SDGs	71800 Contractual Services Impl Partners	
	Activity Action 3.1.2: Produce Annual SDGs Progress Report.	\$22,000	0	OSSAP-SDGs	OSSAP-SDGs	71800 Contractual Services Impl Partners	
	Activity Action 3.1.3: Support to States on Development of SDGs-Based State Development Plans	\$205,572.4	100,000	OSSAP-SDGs/UND P	UNDP	71800 Contractual Services Impl Partners	

	Activity Action 3.1.4: Advocacy, Sensitization and Capacity Building workshop on SDGs Mainstreaming and Acceleration at the State Level	\$25,000	0	OSSAP-SDGs	OSSAP-SDGs	71800 Contractual Services Impl Partners	
	Activity Action 3.1.5: Establishment and Equipment of Zonal SDGs Innovation Hubs	\$60,000	20,000	OSSAP-SDGs/UNDP	UNDP	71800 Contractual Services Impl Partners	
	Activity Action 3.1.6: Conduct and Produce 2023 Voluntary Local Review in 5 States	\$80,000	40,000	OSSAP-SDGs	OSSAP-SDGs	71800 Contractual Services Impl Partners	
	Activity Action 3.1.7: Optimising SDGs Impact through Private Sector Collaboration.	\$20,000	0	OSSAP/UNDP	OSSAP-SDGs	71800 Contractual Services Impl Partners	
	Activity Action 3.1.8: Quarterly inter-ministerial meetings for SDGs reporting.	\$20,000	0	OSSAP-SDGs	OSSAP-SDGs	71800 Contractual Services Impl Partners	
	Activity Action 3.1.9: Livelihoods empowerment for women and youths in agriculture and agriculture value chain Kwara State	\$300,000	125,000	UNDP	UNDP	71800 Contractual Services Impl Partners	
	Activity Action 3.1.10: Social Protection workshop to access skills development and empowerment of women to promote job creation and entrepreneurship through African Continental Free Trade Area (ACFTA) agreement.	\$30,000	0	UNDP	UNDP	71800 Contractual Services Impl Partners	
	Activity Action 3.1.11: Strengthen programme interventions to promote the accelerations of SDGs 3 and 4 for improved access to social protection.	\$278,448	200,000	UNDP	UNDP	71800 Contractual Services Impl Partners	
Project Management and Evaluation		\$40,000	0	UNDP	UNDP	71800 Contractual Services Impl Partners	
	Sub-total for Output 3	1,181,020.4	525,000	UNDP	UNDP		1,706,020.40
General Management Support	5%	73,051.02	26,250	UNDP	UNDP	99,301.02	99,301.02
TOTAL		1,254,071.42	551,250				1,805,321.42